













# UNT SYSTEM™

NOVEMBER 2023

**QUARTERLY OPERATIONS REPORT** 

### Quarterly Operations Report - November 2023

### Table of Contents

Financial Results	
Financial Statements Section Divider	Page 3
Consolidated Statement of Net Position	Page 4
Consolidated Statement of Revenues, Expenses, and Changes in Net Position	Page 6
Consolidated Matrix	Page 7
Budget to Actual Section Divider	Page 8
Consolidated Annual Report	Page 9
Investment Performance	
Investment Performance Section Divider	Page 10
Consolidated UNT System	Page 11
Capital Improvement Plan Status	
Capital Improvement Plan Status Section Divider	Page 12
Capital Improvement Plan Status	Page 13
Capital Projects Report	Page 14
Information Technology Status Report	
Information Technology Project Status Report Section Divider	Page 15
Information Technology Status Report	Page 16

# **Financial Statements**

### UNAUDITED

UNIVERSITY OF NORTH TEXAS SYSTEM (794) Statement of Net Position As of August 31, 2023

	August 31, 2023			
ASSETS				
Current Assets				
Cash and Cash Equivalents:				
Cash on Hand	\$	129,567.09		
Cash in Bank		13,670,044.26		
Cash in State Treasury		35,950,544.34		
Cash Equivalents		243,674,623.78		
Short Term Investments (Note 3)		5,029,635.90		
Restricted Cash and Cash Equivalents:				
Cash in Bank		1,296,650.79		
Cash Equivalents		33,486,779.16		
Legislative Appropriations		149,638,519.56		
Receivables From:				
Accounts		117,232,653.57		
Federal		36,277,445.84		
Other Intergovernmental		1,849,409.29		
Clinical Practice		3,673,337.34		
Gifts, Pledges and Donations		1,519,539.13		
Interest and Dividends		3,852,493.66		
Leases (Note 8)		3,735,082.14		
Other		8,413,335.95		
Due From Other Agencies		2,082,082.16		
Consumable Inventories		873,605.69		
Merchandise Inventories		2,134,550.01		
Prepaid Items		71,580,119.95		
Loans and Contracts		5,463,897.91		
Other Current Assets		127,788.25		
Total Current Assets	\$	741,691,705.77		
Total Carrenty issues	<u> </u>	7 12,032,7 0017		
Non-Current Assets				
Restricted Investments (Note 3)	\$	104,353,746.51		
Loans and Contracts		1,602,235.66		
Investments (Note 3)		498,547,299.74		
Gifts, Pledges and Donations		4,159,625.19		
Leases Receivable (Note 8)		13,953,159.18		
Capital Assets (Note 2):				
Non-Depreciable or Non-Amortizable		214,196,424.24		
Depreciable or Amortizable, Net		1,223,738,519.62		
Total Non-Current Assets	\$	2,060,551,010.14		
Total Assets	\$	2,802,242,715.91		
DEFERRED OUTFLOWS OF RESOURCES				
Deferred Outflows of Resources (Note 28)	\$	223,549,030.46		
Total Deferred Outflows of Resources	\$	223,549,030.46		
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$	3,025,791,746.37		

Continued on Next Page

### UNAUDITED

UNIVERSITY OF NORTH TEXAS SYSTEM (794) Statement of Net Position As of August 31, 2023

		August 31, 2023
LIABILITIES		
Current Liabilities		
Payables From:		
Accounts	\$	59,119,535.00
Payroll		55,422,292.81
Other		4,914,904.02
Interest		12,713,332.54
Due To Other Agencies		988,905.94
Unearned Revenue		328,081,106.78
Notes and Loans Payable (Note 4)		60,000,000.00
Revenue Bonds Payable (Note 5, 6)		53,713,600.70
Claims and Judgments (Note 5)		403,646.00
Employees' Compensable Leave (Note 5)		5,150,475.76
Lease Obligations (Note 5, 8)		1,765,713.42
Subscription Obligations (Note 5, 8)		5,785,811.08
Net OPEB Liability (Note 5, 11)		16,993,865.00
Funds Held for Others		4,310,963.87
Other Current Liabilities (Note 5)		1,548,155.38
Total Current Liabilities	\$	610,912,308.30
Non-Current Liabilities		
Revenue Bonds Payable (Note 5, 6)	\$	740,919,323.72
Claims and Judgments (Note 5)		818,129.00
Employees' Compensable Leave (Note 5)		24,009,663.99
Lease Obligations (Note 5, 8)		5,150,037.48
Subscription Obligations (Note 5, 8)		7,652,129.80
Asset Retirement Obligation (Note 5)		2,930,625.00
Net Pension Liability (Note 5, 9)		193,514,233.00
Net OPEB Liability (Note 5, 11)		427,829,428.00
Other Non-Current Liabilities (Note 5)		1,787,593.20
Total Non-Current Liabilities	\$	1,404,611,163.19
Total Liabilities	\$	2,015,523,471.49
DEFERRED INFLOWS OF RESOURCES		
Deferred Inflows of Resources (Note 28)	\$	216,231,810.46
Total Deferred Inflows of Resources	\$	216,231,810.46
TOTAL LIABILITIES AND DEFERRED INFLOWS OF RESOURCES	\$	2,231,755,281.95
NET POSITION		
Net Investment in Capital Assets	\$	590,709,978.74
Restricted For:	Ţ	330,703,370.74
Funds Held as Permanent Investments		
Non-Expendable		67,503,864.90
Expendable		44,147,346.49
Other Restricted		
Unrestricted Unrestricted		82,145,998.81 9,529,275.48
Total Net Position	\$	794,036,464.42
וטנמו ועכנ רטאונוטוו	<u> </u>	134,030,404.42

### UNAUDITED

### UNIVERSITY OF NORTH TEXAS SYSTEM (794) Statement of Revenues, Expenses and Changes in Net Position For the Year Ended August 31, 2023

		August 31, 2023
OPERATING REVENUES		
Tuition and Fees	\$	651,566,557.69
Discounts and Allowances		(141,809,088.18)
Professional Fees		30,307,120.02
Discounts and Allowances		(16,763,881.09)
Auxiliary Enterprises		91,771,541.30
Discounts and Allowances		(193,812.00)
Sales of Goods and Services		67,439,126.05
Federal Grant Revenue		127,172,328.33
Federal Pass-Through Revenue		6,428,953.58
State Grant Revenue		3,533,254.75
State Grant Pass-Through Revenue		44,564,418.47
Other Contracts and Grants		11,415,884.02
Other Operating Revenues		1,999,793.43
Total Operating Revenues	<u>  \$                                  </u>	877,432,196.37
OPERATING EXPENSES (1)		
Instruction	\$	345,037,378.06
Research		162,952,077.27
Public Service		66,409,294.66
Academic Support		109,924,283.12
Student Services		128,354,511.48
Institutional Support		154,933,184.44
Operation and Maintenance of Plant		75,940,030.56
Scholarships and Fellowships		136,004,306.12
Auxiliary Enterprises		78,328,724.31
Depreciation and Amortization		111,093,399.68
Total Operating Expenses	\$	1,368,977,189.70
Operating Loss	\$	(491,544,993.33)
NONOPERATING REVENUES (EXPENSES)		
Legislative Appropriations (GR)	\$	253,867,472.00
Additional Appropriations (GR)		49,620,945.76
Federal Revenue		87,251,266.44
Gifts		21,603,817.29
Investment Income		25,173,107.22
Interest Expense and Fiscal Charges		(29,017,027.95)
Loss on Sale of Capital Assets		(2,224,726.48)
Loss on Other Financial Activity		(162,471.63)
Net Increase in Fair Value of Investments		33,701,487.55
Other Nonoperating Revenues		35,993,189.94
Other Nonoperating Expenses		(1,502,370.03)
Total Nonoperating Revenues (Expenses)	\$	474,304,690.11
Loss Before Other Revenues, Expenses and Transfers	\$	(17,240,303.22)
OTHER REVENUES, EXPENSES AND TRANSFERS		
Capital Contributions	\$	11,317,289.73
Capital Appropriations (HEF)		55,826,506.00
Contributions To Permanent and Term Endowments		3,129,115.41
Interagency Transfers of Capital Assets-Increase		40,417.91
Interagency Transfers of Capital Assets-Decrease		(95,319.58)
Transfers From Other State Agencies		688,881.01
Legislative Transfers In		5,702,387.00
Legislative Appropriation Lapses		(141,823.61)
Total Other Revenues, Expenses and Transfers	\$	76,467,453.87
CHANGE IN NET POSITION	\$	59,227,150.65
Beginning Net Position	\$	737,436,304.41
Restatement		(2,626,990.64)
Beginning Net Position, as Restated	\$	734,809,313.77
ENDING NET POSITION	<u></u> \$	794,036,464.42

 $<sup>\</sup>ensuremath{^{(1)}}$  See Matrix of Operating Expenses Reported by Function.

## UNIVERSITY OF NORTH TEXAS SYSTEM (794) Matrix of Operating Expenses Reported by Function For the Year Ended August 31, 2023

Operating Expenses	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Scholarships and Fellowships	Auxiliary Enterprises	Depreciation and Amortization	Total Expenditures
Cost of Goods Sold	\$ 198,481.26 \$	- S	29,599.15 \$	80,428.55 \$	164,105.22 \$	1,221,681.94		\$ - \$	10,525,748.16		12,220,044.28
Salaries and Wages	213,919,528.80	77,429,863.88	21,329,989.68	59,207,163.21	68,999,922.87	75,045,564.01	22,089,813.51	312,875.90	28,796,933.22	-	567,131,655.08
Payroll Related Costs	98,097,430.82	16,802,604.06	7,372,855.96	17,664,215.34	20,030,993.08	33,250,915.71	7,885,400.07	3,478.17	12,256,026.71	-	213,363,919.92
Professional Fees and Services	8,392,262.14	39,309,860.42	27,313,662.60	7,576,544.62	10,697,866.30	22,319,036.34	5,155,287.30		2,714,626.35	-	123,479,146.07
Federal Pass-Through Expenses	12,856.00	2,640,408.11	168,314.85	-	-	-	-	-	-	-	2,821,578.96
State Pass-Through Expenses	-	26,657.36	-	-	-	-	-	-	-	-	26,657.36
Travel	2,956,580.45	2,660,505.98	559,234.97	2,741,524.36	6,559,028.55	671,492.52	67,046.11	-	188,089.04	-	16,403,501.98
Materials and Supplies	10,932,073.83	14,094,004.10	5,322,980.52	14,199,446.14	7,145,116.75	4,330,487.74	8,754,306.78	-	5,681,817.08	-	70,460,232.94
Communications and Utilities	4,299.54	14,971.02	4,236.69	287,049.64	1,456,314.72	2,064,744.19	16,075,457.95	-	4,093,302.11	-	24,000,375.86
Repairs and Maintenance	1,688,222.27	1,270,816.22	440,596.85	1,122,460.36	2,742,978.29	4,948,478.85	14,236,443.06	-	8,289,826.49	-	34,739,822.39
Rentals and Leases	1,105,284.93	519,153.32	593,374.11	2,262,883.19	2,132,850.69	2,844,556.74	453,670.98	-	849,730.32	-	10,761,504.28
Printing and Reproduction	528,024.76	353,528.50	184,173.30	837,788.93	1,827,320.34	1,448,013.18	53,642.92	-	436,926.45	-	5,669,418.38
Depreciation and Amortization	-	-	-	-	-	-	-	-	-	111,093,399.68	111,093,399.68
Scholarships	625,476.04	3,327,114.15	763,791.99	-	-	-	-	135,687,952.05	-	-	140,404,334.23
Asset Retirement Obligation	-	-	-	-	-	-	124,329.36	-	-	-	124,329.36
Claims and Losses	(13,706.00)	-	-	16,725.00	-	594,356.39	-	-	-	-	597,375.39
Other Operating Expenses	6,590,563.22	4,502,590.15	2,326,483.99	3,928,053.78	6,598,014.67	6,193,856.83	1,044,632.52	-	4,495,698.38	-	35,679,893.54

# **Budget to Actual**

## FY23 - Revenues, Expenses, and Transfers - Current Funds Consolidated Q4 Report

All \$ presented as thousands

### UNT SYSTEM™

				Budget vs. Actuals		Ref.
	FY22	FY23	FY23	Variance	Variance	No.
	Actuals	Budget	Actuals	(\$000's)	(%)	140.
REVENUES						
Net Tuition and Fees	451,754	487,720	509,423	21,702	4%	3
Sales of Goods and Services	158,322	150,698	159,287	8,588	6%	
Grants and Contracts	275,072	262,867	280,389	17,522	7%	4
State Appropriations	304,560	303,849	305,049	1,200	0%	
All Other Revenue	126,486	99,506	133,231	33,725	34%	5
Total Revenues	1,316,194	1,304,641	1,387,379	82,738	6%	2
EXPENSES						
Personnel Costs	658,715	711,801	707,101	(4,699)	-1%	
Maintenance & Operation Costs	277,472	262,004	326,167	64,163	24%	8
Scholarships, Exemptions and						
Financial Aid	137,313	115,213	139,071	23,858	21%	
All Other Expenses	25,763	115,620	29,183	(86,437)	-75%	7
Total Expenses	1,099,263	1,204,638	1,201,522	(3,116)	0%	6
TRANSFERS						
Total Net Transfers	(133,623)	(98,906)	(120,042)	(21,136)	21%	9
Total Expenses and Net Transfers	1,232,886	1,303,544	1,321,564	18,020	1%	
Estimated Budgeted Impact on Fund						
Balances	83,308	1,097	65,815	64,718	5901%	1

### **Executive Summary**

UNTS is showing a \$64.7M favorable variance vs. budget [#1].

Revenue [#2] is \$82.7M favorable compared to budget, driven mostly by increase of enrollment at UNT in the Fall and Spring, causing Net Tuition [#3] and PELL & Texas Grants to increase [#4]. There is also an increase in All Other Revenue due to CCAPs being received but not budgeted [#5].

Expenses [#6] is \$3.1M favorable compared to budget, driven mostly by All Other Expenses due to HSC's AlM AHEAD expenses being delayed [#7]. However, this is offset by an increase in Maintenance & Operations due to increased campus activity from growth [#8].

*Transfers* [#9] is unfavorable by \$21.1M, driven mostly by CCAP being transferred out to non-current but not budgeted.

## **Investment Performance**

## UNT SYSTEM™

Benchmark

**UNT Dallas Foundation** 

**Total Affiliated Foundations' Managed Assets** 

CASH & INVESTMENT HOI DINGS AND PERFORMANCE OVERVIEW

FOR THE FISCAL QUARTER 4 ENDING AUGUST 31, 2023

CASH & INVESTMENT HOLDINGS AND PERFORMANCE OV		FOR TH	E FISCAL QU	ARTER 4 END	ING AUGUS	ST 31, 202					
Managed Pools	E	nding Market Value	Weight	Fiscal Quarter Return	Calendar YTD Return	Fiscal YTD Return	1 Yr Return	3 Yr Return	5 Yr Return	Since Incept Return	Incept date
Short Term Pool	\$	264,801,931	40%	1.2%	3.1%	4.1%	4.1%				
Benchmark - BBG TBill 1-3 Mo				1.3%	3.4%	4.7%	4.7%				
Long Term Pool		393,579,897	60%	0.8%	9.5%	8.8%	8.8%			0.6%	Sep-21
Benchmark - 60% MSCI ACW NTR/40% BBG Intmd G	ov/Cre	dit TR		0.6%	9.5%	8.6%	8.6%			-2.8%	
Subtotal Operating Pools		658,381,828	100%								
Debt Proceeds		33,561,185		1.3%	3.2%	4.3%	4.3%				
Other Managed Funds		3,666,821									
Total Managed Pools	\$	695,609,834									
Affiliated Foundations' Managed Assets	E	nding Market Value		Fiscal Quarter Return	Calendar YTD Return	Fiscal YTD Return	1 Yr Return	3 Yr Return	5 Yr Return	Since Incept Return	Incept date
UNT Foundation	\$	297,889,806		4.3%	7.8%	7.2%	7.2%	4.6%	5.7%	5.9%	Jun-04
Policy Benchmark				5.0%	10.0%	9.6%	9.6%	5.5%	6.3%		
Strategic Benchmark				4.4%	10.4%	9.3%	9.3%	4.8%	6.1%	6.6%	
UNTHSC Foundation		119,025,063		3.9%	8.6%	8.5%	8.5%	3.6%	4.7%	6.1%	Dec-94
Benchmark				5.6%	11.8%	11.0%	11.0%	3.8%	5.4%		
UNTHSC Foundation - HSC Medical Malpractice		14,294,588		4.2%	9.3%	9.4%	9.4%	6.3%	6.5%	5.0%	Oct-12

5.4%

880,505

432,089,962

11.7%

11.0%

11.0%

5.6%

Total System and Affiliated Fdn Assets \$ 1,127,699,796

Note: Fiscal Year begins Sep 1 and ends Aug 31

8.1%

6.8%

# Capital Improvement Plan Status

November 2023 (Report as of October 13, 2023)

**UNT** | SYSTEM

		Сар	ital Improvement Plan Project Assessment			
Active Projects			· ·			
Project Management Responsibility	Campus	Project No.	Project Name	Scope	Schedule	Budget
SIPC	UNT	21-01-2101	Science Research Building Second Floor Renovation			
		21-01-2103	Multicultural Center			
		22-01-2205	Science & Technology Research Building			
		23-01-2307	2026 UNT Residence Hall			
	Frisco	23-01-2301	Inspire Park MEP & Interior Renovation			
	UNTD	22-02-2201	STEM Building			
	HSC	22-03-2206	Campus Space Optimization & Realignment Library Floors 2-4 (HSC CCAP)			
		22-03-2207	Campus Space Optimization & Realignment HP Floors 6 (HSC CCAP)			
		22-03-2208	Campus Space Optimization & Realignment MET Floor 5 (HSC CCAP)			
UNT Facilities	UNT	17-01-0002	Coliseum MEP Renovation			
		19-01-1903	General Academic Classroom & Class Laboratory E-Locking			
		19-01-1904	Kerr Hall A Tower Common Areas & Dining Renovation			
		19-01-1908	Clark Hall MEP Renovation			
		20-01-1910	Crumley Hall Lobby & MEP Renovation			
		22-01-1721	Chilton Hall Exterior Envelope Repairs & Interior Renovation			
		22-01-1909	Campus Lighting Upgrages			
		22-01-2203	Music Building Jazz Laboratory Renovations			
		22-01-2206	UNT Advanced Air Mobility (UAAM) Test Center			
		23-01-2302	Discovery Park Fire Piping Replacement			
		23-01-2305	ESSC Renovation Integrated Student Services Center (ISSC)			
HSC Facilities	HSC	19-03-1902	Campus Space Optimization & Realignment Facilities Management and General Services Buildings Renovation (HSC CCAP)	•		
		22-03-2203	Campus Space Optimization & Realignment IREB Floors 2-4 (HSC CCAP)			
SIPC/UNT Athletics	UNT	23-01-2304	Lovelace Stadium Renovation			
<b>Projects Completed in</b>	FY2024					
	HSC	22-03-2205	Campus Space Optimization & Realignment CBH Floor 5 (HSC CCAP)			
Projects On Hold						
OFPC	UNT	19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation			
SIPC	HSC	22-03-2203	Campus Space Optimization & Realignment EAD Level 4 (HSC CCAP)			
		22-03-2204	Campus Space Optimization & Realignment RES 1&3 (HSC CCAP)			
		22-03-2209	Campus Space Optimization & Realignment Student Center (HSC CCAP)			
SIPC/UNT Athletics	UNT	23-01-2306	Athletic MGV Volleyball Renovation			

**Risk Assessment** 

No Impact

Minor Potential Impact

Potential Major Impact

### **Quarterly Capital Projects Report (Without Encumbrances)**

UNT System FY 2023 Through Quarter 4

Project Management Responsibility	Camp	CIP Project No.	Project Name	Current Budget CIP	Previous Yrs Expensed	FY2023 Expensed	Total Project Expensed To Date	Remaining Budget
OFPC	UNT	19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation	\$3,680,000	\$1,418,152	\$0	\$1,418,152	\$2,261,848
		21-01-2101	Science Research Building Second Floor Renovation	\$17,000,000	\$1,105,218	\$3,602,807	\$4,708,026	\$12,291,974
		21-01-2103	Multicultural Center	\$6,600,000	\$187,726	\$24,925	\$212,651	\$6,387,349
		22-01-2205	Science & Technology Research Builidng	\$103,400,000	\$0	\$12,936	\$12,936	\$103,387,064
		23-01-2307	2026 UNT Residence Hall	\$69,000,000	\$0	\$0	\$0	\$69,000,000
	UNTD	22-02-2201	STEM Building	\$100,000,000	\$0	\$10,685	\$10,685	\$99,989,315
UNT Facilities	UNT	17-01-0002	Coliseum MEP Renovation	\$4,900,000	\$285,300	\$2,040,058	\$2,325,358	\$2,574,642
		19-01-1903	General Academic Classroom & Class Laboratory E-Locking	\$4,550,000	\$0	\$0	\$0	\$4,550,000
		19-01-1904	Kerr Hall A Tower Common Areas & Dining Renovation	\$3,900,000	\$651,874	\$278,205	\$930,079	\$2,969,921
		19-01-1908	Clark Hall MEP Renovation	\$4,000,000	\$0	\$0	\$0	\$4,000,000
		20-01-1910	Crumley Hall Lobby & MEP Renovation	\$4,170,000	\$0	\$0	\$0	\$4,170,000
		22-01-1721	Chilton Hall Exterior Envelope Repairs & Interior Code Compliance	\$4,000,000	\$0	\$593,719	\$593,719	\$3,406,281
		22-01-1909	Campus Lighting Upgrages	\$3,200,000	\$0	\$170,200	\$170,200	\$3,029,800
		22-01-2203	Music Building Jazz Laboratory Renovations	\$4,000,000	\$83,636	\$685,979	\$769,615	\$3,230,385
		22-01-2206	UNT Advanced Air Mobility (UAAM) Test Center	\$1,200,000	\$18,095	\$51,905	\$70,000	\$1,130,000
		23-01-2302	Discovery Park Fire Piping Replacement	\$2,500,000	\$0	\$0	\$0	\$2,500,000
		23-01-2305	ESSC Renovation Integrated Student Services Center (ISSC)	\$7,100,000	\$0	\$2,081,937	\$2,081,937	\$5,018,063
HSC Facilities	HSC	16-2.96	Research and Education (RES) Level 4	\$5,020,000	\$675,844	\$3,968,442	\$4,644,286	\$375,714
		19-03-1901	Campus Energy Infrastructure Improvements	\$10,000,000	\$7,869,296	\$1,636,408	\$9,505,704	\$494,296
OFPC/ UNT Facilities	UNT	23-01-2301	Inspire Park MEP & Interior Renovation	\$10,000,000	\$0	\$0	\$0	\$10,000,000
OFPC/HSC Facilities	HSC	22-03-2203	Campus Space Optimization & Realignment	\$63,397,111	\$67,625	\$5,947,166	\$6,014,791	\$57,382,320
			EAD Floor 4 Renovation		\$0	\$0	\$0	
			Library Floors 2-4		\$0	\$0	\$0	
			Health Pavilion Floor 6		\$0	\$0	\$0	
			MET Floor 5		\$0	\$98,193	\$98,193	
			RES Floors 1 & 3		\$0	\$0	\$0	
			Student Activity Center		\$0	\$0	\$0	
			EAD Floor 2 Renovation		\$67,625	\$5,810,888	\$5,878,513	
			Center for BioHealth Floor 5		\$0	\$38,085	\$38,085	
OFPC/UNT Athletics	UNT	23-01-2304	Lovelace Stadium Renovation	\$5,500,000	\$0	\$0	\$0	\$5,500,000
		23-01-2306	Athletics MGV Volleyball Facility Renovation	\$2,250,000	\$0	\$0	\$0	\$2,250,000
Grand Total		•		\$439,367,111	\$12,362,766	\$21,105,373	\$33,468,139	\$405,898,972

<sup>\*</sup> Report includes capital projects that have been approved by the Board of Regents. Not included are projects with budgets below the threshold requiring Board approval

# Information Technology Project Status Report



## **Project Status Report**

Finance System	Status	Progress	Start Date	End Date
Huron ECC (UNT Dallas & UNT)			6/27/2022	11/17/2023
Huron Research Suite IRB			11/9/2022	3/4/2024
Student Administration Systems	Status	Progress	Start Date	End Date
Coursedog		•	2/9/2023	6/14/2024
FAFSA Simplification		$\bigcirc$	6/21/2023	3/15/2024
FY23 ID Card Automation (Phase II)		$\bigcirc$	6/12/2023	10/2/2023
Nelnet Connector Upgrade/ Sponsored Billing			5/25/2023	12/15/2023
Human Resources & Payroll	Status	Progress	Start Date	End Date
Direct Retroactive Reallocation			10/26/2022	10/31/2023
PageUp Implementation		$\bigcirc$	9/28/2023	3/29/2024
Infrastructure	Status	Progress	Start Date	End Date
▼	Status	Trogress	Start Date	
UNT Denton Network Infrastructure Lifecycle Upgrades - Wireless		$\bigcirc$	4/1/2021	12/15/2023
UNT Denton Network Infrastructure Lifecycle Upgrades - WAN/Core/Building Routing		$\bigcirc$	10/1/2021	6/28/2024
UNT Denton Network Infrastructure Lifecycle Upgrades - UPS		•	4/1/2022	12/1/2023
UNT Denton Network Infrastructure Lifecycle Upgrades - Switching		$\circ$	10/1/2021	8/30/2024